



74. Ordentlicher FIL-Kongress

**Berchtesgaden / GER
08.-09. Juni 2026**

74th ordinary Congress of the FIL

**Berchtesgaden / GER
June 08-09, 2026**

Protokoll / Minutes

**Erstellt und übersetzt durch das FIL-Büro in Berchtesgaden, Deutschland.
Prepared and translated by the FIL Office in Berchtesgaden, Germany.**

Monday, June 8, 2026	9:00 a.m.
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1 Opening and Welcome

Alexander Resch, mayor of the market town of Berchtesgaden, welcomes the conference participants and expresses his delight that the conference is being held here in Berchtesgaden.

Mayor Alexander Resch is presented with a gift from the FIL.

Hans-Wolf von Schleinitz, President of the German Bobsleigh and Sled Federation (BSD), also welcomes the participants of the FIL Congress and expresses his delight that the German Bobsleigh and Sled Federation has the honor of being the event organizer for this congress, and **officially opens the 74th FIL Congress 2026**.

FIL President Einars Fogelis, for his part, **extends a very warm welcome to** the Congress participants. He is delighted to be able to welcome the delegates in person.

He extends special greetings to the mayor of Berchtesgaden, **Alexander Resch**; the president of the German Bobsleigh and Sled Federation, **Hans-Wolf von Schleinitz**; **FIL Honorary President Josef Fendt**; and **FIL Honorary Member Svein Romstad**. **Honorary Member Harald Steyrer** is unfortunately unable to attend the FIL Congress for health reasons.

He congratulates the new and re-elected presidents

Markus Prock (AUT), Yoichi Fukazawa (JPN), Rafał Zahuta (POL), Sorina Ticu (ROU), Nataliya Gart (RUS), Daniel Johnson (SWE), Prof. Dr. Süleyman Sahin (TUR), Taras Hartsula (UKR),

as well as Secretary General Raluca Stramaturaru (ROU), Anna Savka (RUS), and Oksana Vatsaba (UKR) on their appointments.

Special greetings also go to the **representatives of the national federations**; to Irina Gladkikh of the IOC Sports Department; to Mathilde Meurisse, Sports Director for the 2030 Winter Olympics in the French Alps; to Rudi Größwang Jr., representative of the RGS agency; to Hansjörg Jeserznik and Stefan Sebastian Krause, representatives of Infront; to Jörg Augustin and Erik Posten of SportA, J, to the Chair of the Athletes' Commission and Executive Board member **L. Felderer**, to all media representatives, and to all other congress participants.

He also welcomed the representatives of the event bidders and event organizers, as well as those from the expert commissions.

This is followed by a minute of silence in **quiet remembrance** of the **luge officials and former athletes** who **passed away** last year.

President E. Fogelis names the following by way of example:

- **Oleh Avdeev/UKR**

died on April 2, 2026, at the age of 53; placed 11th in the doubles event at both the 1998 and 2002 Olympic Games

- **Marianne Nachmann/GER**

died on April 5, 2026, at the age of 95; bronze medalist at the 1st Luge World Championships in 1955 in Oslo, Germany

– **Valdis Kuzis/LAT**

Died on April 24, 2026, at the age of 81; a long-time member of the FIL Technical Commission; best known to most as one of the founders of the sled manufacturer “Fiberglass”; placed 9th in the doubles event at the 1976 Winter Olympics in Innsbruck.

Minute of Silence

President E. Fogelis states that the invitations and the agenda were received by the National Federations within the deadline and, as there are no comments on this matter, confirms that the 74th FIL Congress was convened in accordance with the rules.

Executive Director Ch. Schweiger provides information on the remainder of the Congress’s schedule.

Notes on the current agenda:

Agenda item 12, “Reports from the Working Groups on the SLIDE 2026 and SLIDE 2034 strategic plans,” will follow agenda item 7, “Discussion of the Activity Reports.” From the Executive Board’s perspective, it is necessary to first discuss and present the new strategic plan before addressing the motions under Item 8 or Item 9, “Finances.”

2 Role Call and Voting Eligibility

Secretary General D. Bell welcomes the convention participants and verifies attendance. At the time of the convention’s opening, **33 members/national federations with voting rights**, as well as **one provisional member**, are present in the conference room.

The following will participate in the 74th FIL Congress (first day of the congress on June 8, 2026):

33	National Federations	<u>with voting rights</u>
1	<u>provisional member</u>	
Simple majority	=	17
2/3 majority	=	22

A presentation and test votes of the electronic voting system will take place.

3 Approval of the minutes of the last convention

Congress resolution 01/26

The minutes of the 73rd FIL Congress in 2025 in Tampere, Finland, are approved.

-unanimously-

4 Honors

President E. Fogelis and Secretary General D. Bell presented the following awards in person or to the recipients' representatives:

Honorary Member:

- Claire DelNegro/USA

FIL Medal of Honor:

- Fabio Saldini/CEO of SIMICO

FIL Medal of Honor in Diamond:

- Dr. Christian Krähe/GER
- Claire DelNegro/USA

FIL Medal of Honor in Gold:

- Erich Batkowski/AUT
- Derek Prentice/GBR
- Holger Hendrich/GER
- Bernd Rossmann/GER
- Thomas Zimmermann/GER
- Maria Luise Rainer/ITA
- Dr. Zane Kruze/LAT
- Dace Gods-Romanovska/LAT
- Normunds Grava/LAT
- Ioan Apostol/ROU
- John Mowry/USA

FIL Medal of Honor in Silver:

- Rupert Brügger/AUT
- Peter Heilingner/AUT
- Gerhard Kleinhofer/AUT
- Mark Armstrong/GBR
- Margit Dengler-Paar/GER
- Norbert Loch/GER
- Kerstin Lösch/GER
- Kurt Brugger/ITA
- Hansjörg Raffl/ITA
- Dace Ābeltiņa/LAT
- Vera Zozuļa/LAT
- Sorin Buta/ROU
- Peggy Mousaw/USA

FIL Medal of Honor in Bronze:

- Manfred Markt/AUT
- Sandra Mariner/AUT
- Simon Paregger/AUT
- Mark Hatton/GBR
- Michael Zimmermann/GER
- Sebastiano Dabala/ITA
- Alessandro Genuzio/ITA

- **Giorgia Favero/ITA**
- **Sungsik Shin/KOR**
- **Ingrīda Amantova/LAT**
- **Dainis Aparjods/LAT**
- **Mihails Arhipovs/LAT**
- **Daniels Fogelis/LAT**
- **Inārs Kivlenieks/ LAT**
- **Kaspars Konrāds/ LAT**
- **Kristaps Mauriņš/ LAT**
- **Anna Orlova/ LAT**
- **Riks Kristens Rozītis/ LAT**
- **Mārtiņš Rubenis/LAT**
- **Zintis Saicans/LAT**

Certificate and commemorative gift:

- **Michele Di Gallo, Director General, Fondazione Cortina**
- **Stefano Longo, President of Fondazione Cortina**

5 Admission of New Members

President E. Fogelis informs the Congress that no legally valid motions for admission to the FIL have been received from national federations.

6 Work Reports from Executive Board Members

President E. Fogelis, Secretary General D. Bell, and VP of Marketing Th. Schwab present their reports to the Congress.

All other reports from Executive Committee members and officers can be found in the Congress dossier. The dossier was made available to all national federations in advance via email or FTP server.

6.1 President

*The Congress report by President Einars Fogelis can be found in **enclosure 1**.*

6.2 Secretary General

A video presentation will be shown before the reports are presented.

*The Congress report by Secretary General Dwight Bell can be found in **enclosure 2**.*

6.3 VP of Marketing

*The Congress Report VP of Marketing Thomas Schwab can be found in **enclosure 3**.*

President E. Fogelis thanks **Secretary General D. Bell and VP Th. Schwab** for their reports and gives the Executive Board the opportunity to add any comments.

20-MINUTE BREAK

ARG is now also participating in the convention, meaning that as of now, there are **34 members/national federations with voting rights**, as well as **one provisional member**, in the conference room.

The following are now participating in the 74th FIL Congress (first day of the Congress on June 8, 2026):

34	National Federations	<u>with seats and voting rights</u>
1	<u>provisional member</u>	
Simple majority	=	18
2/3 majority	=	23

7 Discussion of the Work Reports

President E. Fogelis gives the Executive Board and the convention participants the opportunity to ask questions about the reports.

The convention participants have no further questions regarding the reports.

12 Reports from the working groups on the strategic plan SLIDE 2026 and SLIDE 2034

A new strategic plan, "WE SLIDE FORWARD 2034," has been developed (available as an attachment). It was drafted as the "successor" to the SLIDE 2026 strategic plan.

A. Balodis (FORCEO) presents the new strategic plan, "WE SLIDE FORWARD 2034," and its development to the Congress. (**Enclosure 4**)

The 2034 strategic plan is intended to provide a framework for the next two Olympic cycles and reflect the changing conditions.

However, the strategic plan can be flexibly adapted to rapidly changing conditions, including those in the world of Olympic sports.

Sport Director M. Böhmer supplements the presentation with a video featuring the athletes and discusses luge and its future in relation to the 2034 strategic plan.

In the future, the FIL's six priorities will be as follows:

- Expansion and modernization of artificial track luge
- Development and expansion of alpine luge
- Strengthening national federations
- Putting the athletes at the center
- Improving media presence, visibility, and economic growth
- Strengthening FIL leadership and financial sustainability

President E. Fogelis thanks everyone who has worked on the new strategic plan since September 2025, as well as the firm FORCEO, which guided the FIL through this process during several workshops.

Sport Director M. Böhmer and **VP Th. Schwab** present the draft for a new FIL logo.

A simple majority is required for the following resolution:

Congress resolution 02/26

The “WE SLIDE FORWARD 2034” strategic plan and the new FIL logo are approved by the 2026 FIL Congress.

Yes: 28

No: 0

Abstentions: 3

8 Preliminary Discussion on Motions

(Immediate vote on motions that do not require further discussion)

8.1 Motions regarding the statutes

Mag. Alexander Koukal of the law firm LPA Law In der Maur & Partner explains the following proposed amendments to the Congress:

– **Motion 1** (FIL Presidium/Executive Board)

With the assistance of a law firm in Vienna specializing in “Austrian sports statutes,” the FIL Statutes have been revised to ensure that they are, on the one hand, legally compliant with current Austrian association law and, on the other hand, accurately reflect the activities and organizational units of the FIL, including their operating procedures. This is absolutely essential for the legal certainty of the FIL Statutes.

The motion to amend the statutes, including the rules of procedure, rules of order, and code of honor, focuses on the following key points:

- Clarity and specifications regarding the rights of provisional members
- Elimination of extraordinary membership
- Greater authority for the directors in the expert commissions
- Provisions regarding “conflicts of interest,” specifically concerning the Executive Board
- A committee to review and propose the amount of compensation for office holders
- Regulations regarding the representation, resignation, or removal of executive members
- Clarifications regarding meetings and conferences held online or in a hybrid format
- 4.13.1: Track Construction Commission: Removal of the cross-reference to bobsled and skeleton
- Eligibility to vote and stand for election for executive board members (4.5.1)
- Amendment to the Honorary Regulations regarding eligibility for the FIL Medal of Honor in gold (20 years of national service should also count)

A two-thirds majority is required for the following resolution:

Congress resolution 03/26

The motion by the FIL Presidium/FIL Executive Board to amend the statutes is adopted by the FIL Congress.

Yes: 30
No: 0
Abstentions: 1

– **Motion 2** (Latvia)

The motion is withdrawn by Latvia.

– **Motions 3 and 4** (Austria)

Austria withdraws both motions.

8.2 Motions Regarding the IRO

All IRO motions currently under consideration have received at least a two-thirds majority in the relevant standing committee, or—in the case of motions that must be addressed by the Executive Board—have been unanimously recommended by the Executive Board to the Congress for approval.

The experts' approval has therefore been obtained.

Artificial Track (Motions 1–39)**Sport Sector**

VP C. DeINegro presents the motions from the Sport Commission.

- Motions 1–4 (**§ 2**)
- Motions 5–14, 16, 17 (**§ 3**)
- Motion 23 (**§ 6**) **Medical Commission/Executive Board**
- Motions 25 (**§ 7**) **confirmed by the Executive Board**
- Motions 26–27 (**§ 8**)
- Motions 15, 28–31 (**§ 10**)
- Motion 32 (**§ 12**)
- Motion 33 (**Supplement 2, Section 2.4 of the IRO**)
- Motion 34 (**Supplement 3 of the IRO**) approved by the
Executive Board
- Motions 35–38 (**Supplements 4 and 4b of the IRO**)

A simple majority is required for the following Resolution:

Congress resolution 04/26

The Congress resolves to approve the IRO motions submitted by the Artificial Track Sports Commission.

Yes: 31
No: 0
Abstentions: 1

Technical Division

VP A. Zöggeler provides a brief update on the motions from the Technical Commission.

- Motion 18 (§ 4)
- Motions 19–22 (§ 5)
- Motion 24 (§ 7) approved by the Executive Board

A simple majority is required for the following resolution:

Congress resolution 05/26

The Congress resolves to approve the IRO motions submitted by the Technical Commission for Artificial Tracks.

Yes: 32
No: 0
Abstentions: 0

Alpine luge motions (1–12)

VP S. Buta informs the Congress about the IRO motions submitted by the Alpine Luge Commission.

- Motion 1 (§ 2)
- Motions 2–3 (§ 3)
- Motion 4 (§ 5)
- Motion 5 (§ 6)
- Motion 6 (§ 9)
- Motions 7–10 (§ 10)
- Motion 11 (§ 11)
- Motion 12 (Supplement 3) approved by the Ex. Board

A simple majority is required for the following resolution:

Congress resolution 06/26

The Congress resolves to approve the IRO motions submitted by the Alpine Luge Commission.

Yes: 28
No: 0
Abstentions: 3

LUNCH BREAK

The following individuals are participating in the afternoon session of the 74th FIL Congress (Day 1 of the Congress on June 8, 2026):

- 34 National Federations with voting rights**
- 1 provisional member**

Simple majority = 18

2/3 majority = 23

8.3 Other motions

Motion 1: Proposed by Germany

“For equipment transport organized by the FIL, it is absolutely necessary to ensure a break of at least 12 hours between unloading and the first training session.”

This motion is withdrawn by Germany.

Motion 2: Proposed by Germany

- Motion for a clear definition of the term ‘body protection.’
- Motion for a clear definition of the term “racing suit,” including the neckholder cover.

Germany is withdraws this motion.

Motion 3: Proposed by Germany

- Award ceremonies in the World Cup and Continental Cup should take place immediately after the race in the respective disciplines.
- In addition, at Continental Championships, if the podium finishers are the same as in the World Cup, a single awards ceremony should be held.

This motion is withdrawn by Germany.

Motion 4: Proposed by Germany

A. Sander/GER presents the motion from GER to the Congress.

- A FIL start competition should be organized and held by the FIL once a year (similar to the Lake Placid qualifying competition).
- Only World Cup participants are eligible to compete

The Executive Board does not recommend the adoption of this motion; recommendations regarding the competition (formats) come from the Sport Commission.

A simple majority is required for the following Resolution:

Congress resolution 07/26

The Congress resolves to approve the motion submitted by GER regarding the FIL qualifying competition.

Yes: 19

No: 11

Abstentions: 4

Motion 5: Proposed by Germany

A. Sander/GER presents GER's motion to the Congress.

- Helmet sizes must be expanded.
- Larger helmet sizes are absolutely necessary—to achieve this, the helmet shape must be standardized across all sizes.

A. Sics: We are already working on this with UVEX; it involves only a few athletes and is very costly.

A simple majority is required for the following resolution:

Congress resolution 08/26

The Congress resolves to approve GER's motion regarding the expansion of helmet sizes to accommodate larger head circumferences.

Yes: 25
No: 6
Abstentions: 3

Motion 6: Proposed by the Presidium / Executive Board**Motion:**

In odd-numbered years, the FIL Congress and the preceding committee meetings will take place as online or so-called hybrid events.

Justification:

The FIL's overall financial situation requires cost optimization at all levels. The costs of the Congress have risen dramatically in recent years. It is difficult, if not nearly impossible, to find event organizers for FIL Congresses who are also able to make a significant financial contribution.

A simple majority is required for the following Resolution:

Congress resolution 09/26

The Congress resolves to approve the motion by the FIL Presidium/FIL Executive Board to hold the FIL Congress and the preceding committee meetings in odd-numbered years as online or so-called hybrid events.

Yes: 24
No: 4
Abstentions: 6

Motion 7: Proposed by the Presidium / Executive Board

Dr. Christian Krähe explains the current situation to the FIL Congress and justifies the Executive Board's motion from a legal perspective.

Motion:

The FIL Executive Board submits a motion to the 2026 FIL Congress to remove agenda items 8.4 and 8.5 from the agenda and to address these agenda items at an extraordinary online congress in the fall of 2026.

Justification:

At present, key decision-making or recommendation frameworks are lacking for a detailed and fact-based discussion of these agenda items. It is recommended to wait for the next few months in the hope of obtaining more information to inform the FIL Congress's decisions on these sensitive issues (including from the IOC).

If possible, further legal disputes regarding this matter should be avoided.

N. Gart: What is the reason for postponing the decision?

E. Fogelis: We are waiting for guidance or a recommendation from the IOC before we, as the FIL, make a decision.

S. Riewald/USA: What will be examined when a decision is made, including with regard to anti-doping?

E. Fogelis: This is expected to be decided by the IOC and WADA in the coming weeks, and investigations will be conducted. We, too, are only aware of the information that has been made public.

D. Bell: Anti-Doping is also part of the background checks.

A simple majority is required for the following resolution:

Congress resolution 10/26

The Congress resolves to approve the motion submitted by the FIL Presidium/FIL Executive Board.

Yes: 28

No: 1

Abstentions: 5

13 Information from the OWG 2030 Organizing Committee regarding preparations for the luge competitions in La Plagne, France

A video presentation is shown.

Mathilde Meurisse, Sports Director of OWG 2030 French Alps, presents the 2030 Winter Olympics in La Plagne.

Bruno Thomas, track operator in La Plagne, introduces the venue's track.

9 Finance

9.1 Approval of the Annual Financial Statement (April 1, 2025 – March 31, 2026)

Vice President of Finance G. Balme presents his financial report for the past fiscal year 2025/2026 to the Congress. **Enclosure 5**

VP G. Balme gives the Congress the opportunity to ask further questions. The Congress participants have no further questions.

A simple majority is required for the following resolution:

Congress resolution 11/26

The 2025/2026 annual financial statements are approved as presented.

Yes: 32
No: 2
Abstentions: 0

9.2 Approval of the Budget Estimate (April 1, 2026 – March 31, 2027)

Vice President G. Balme presents the current draft budget for 2026/2027 to the Congress. **Enclosure 5**

A simple majority is required for the following resolution:

Congress resolution 12/26

The 2026/2027 annual budget is approved as presented.

Yes: 24
No: 5
Abstentions: 4

President E. Fogelis thanked **Vice President G. Balme** for managing FIL finances over the past three years.

10 Control Commission Report and Discharge of the Executive Board

The Chair of the control commission, **G. Beck**, presents the audit report, which highlights the prudent management of finances by VP G. Balme.

He expresses his gratitude for the excellent cooperation and moves that the Congress grant discharge to the Vice President of Finance, the Presidium, and the entire Executive Board.

Cooperation with the FIL Office and the FIL Presidium—including the Vice President for Finance—is going very well, and special thanks also go to the accounting firms BDO and ANA for their professional work, support, and advice.

The finances are very well managed and organized.

A simple majority is required for the following resolution:

Congress resolution 13/26

The FIL Executive Board is granted discharge.

**Yes: 30
No: 0
Abstentions: 1**

11 Setting of Membership Fees

Congress resolution 14/26

The annual membership fee will be increased and set at 500 €.

**Yes: 21
No: 8
Abstentions: 4**

14 Information from the 2028 YOG Organizing Committee regarding preparations for the luge competitions in Cortina, Italy

Presentation of the not-yet-official YOG qualification system by **Sport Director M. Böhmer** and the **Chair of the Development/Youth Commission, H.-J. Köhne**.

Awards of the FIL Medal of Honor in Diamond

- *Dr. Christian Krähe*
Presentation of the FIL Medal of Honor in Diamond and certificate to Dr. Christian Krähe by President E. Fogelis and Secretary General D. Bell

Honors with the FIL Medal of Honor in Diamond and FIL Honorary Membership

- *Claire DelNegro*
Presentation of the FIL Medal of Honor in Diamond and FIL Honorary Membership by President E. Fogelis and Secretary General D. Bell

President E. Fogelis concludes the first day of deliberations and wishes all conference participants a pleasant afternoon and evening.

Tuesday, June 9, 2026
9:00 a.m.

President E. Fogelis opens the second day of deliberations and welcomes all congress participants.

Roll call and voting eligibility on the second day of the Congress

Secretary-General D. Bell verifies attendance.

At the time of the opening of the second day of the Congress, **34 members/national federations with voting rights**, as well as **one provisional member**, are present in the conference room.

PUR is present in the conference room but does not have voting rights, as membership dues for the past few years are outstanding.

The following are participating in the 74th FIL Congress (Day 2 of the Congress on June 9, 2026):

34	National Federations	<u>with full voting rights</u>	
1	<u>provisional members</u>		
Simple majority	=	18	
2/3 majority	=	23	

15 Presentation of the Organizing Committees for the 2027 FIL

Championships

- H. Ruetz/AUT presents the concept for the 2027 WCh in artificial track and Alpine luge in Innsbruck-Igls, Austria, to the Congress
- JWCh AT Winterberg/GER – *no presentation*
- Junior European Championships in Alpine luge in Jaufental, Italy – *no presentation*

The electronic voting system is presented and test votes are conducted.

16 Voting on the motions

16.1 Motions Regarding the Statutes

This agenda item has already been addressed under agenda item 8.

16.2 Motions regarding the IRO

This agenda item has already been addressed under agenda item 8.

16.3 Other Motions

There are no further motions before the Congress for consideration.

16.4 Vote on the resolution adopted at the 73rd FIL Congress in Tampere regarding Russia's non-participation in FIL competitions for the 2026–27 season, including a discussion on whether Russian athletes, in accordance with the CAS ruling, must be eligible to participate in FIL competitions as AIN athletes under the criteria established by the IOC.

This agenda item was already addressed under agenda item 8.

16.5 Vote regarding “Eligibility and the Definition of ‘Youth’ for Russian Luge Athletes” based on the IOC’s recommendations

This agenda item has already been addressed under agenda item 8.

17 Awarding of FIL Championships through 2030

Candidates to be event organizers for FIL Championships through 2030 are:

Artificial Track:

- 2030 Junior World Championships Artificial Track: Oberhof/GER

Alpine luge:

- 2027 Junior European Championships Alpine Luge: Jaufental/ITA

17.1 Presentation of the candidates (if desired)

There will be no presentations by the candidates who want to be event organizers for FIL Championships.

17.2 Voting

Voting will take place by acclamation via a show of hands (since there is only one candidate):

Congress resolution 15/26

The Congress awards the 2030 FIL Junior World Championships on an artificial track to the event organizer Oberhof, Germany.

-unanimously-

Congress resolution 16/26

The Congress awards the 2027 FIL Junior European Championships in Alpine luge to Jaufental, Italy.

-unanimously-

18 Elections in accordance with the statutes

President E. Fogelis proposes the following individuals to the Congress for membership on the **Election Committee**:

- Dr. Ch. Krähe/GER (Chair of the Legal Committee)
- D. Prentice/GBR (Control Commission)
- G. Beck/LIE (Control Commission)

There are no counter-proposals from the NFs.

Congress resolution 17/26

The Election Committee consists of Dr. Christian Krähe, Derek Prentice, and Günther Beck.

Yes: 34
No: 0
Abstentions: 0

President E. Fogelis thanks the outgoing Executive Board for their trusting cooperation and the National Federations for their support of his work. He handed over the leadership of the convention to the Election Committee.

The Election Committee has appointed **Dr. Christian Krähe** as its chair.

At the suggestion of the election chair, elections for positions with only one candidate are held by acclamation.

If there are multiple candidates for an elective office, voting takes place using the electronic voting system; if there are more than 10 candidates, ballots are distributed and collected via the ballot box.

Congress resolution 18/26

The convention resolves that, if there is only one candidate, the election shall be conducted by acclamation through a show of hands.

Yes: 30
No: 1
Abstentions: 0

Dr. Ch. Krähe informs the assembly that each candidate has the opportunity to present themselves to the Congress (max. 5 minutes).

18.1 Members of the Executive Board

- **President**

Einars Fogelis (LAT) is re-elected FIL President (unopposed) by acclamation.

- **Secretary General**

Dwight Bell (USA) is re-elected Secretary General (unopposed) by acclamation.

– **Vice President of Finance**

There are two candidates:

- Philipp Trattner/AUT
- Geoff Balme (NZL)

Both candidates introduce themselves to the FIL Congress.

The result of the first round of voting, which took place by secret ballot using an electronic voting system, is:

- Philipp Trattner/AUT	20 votes
- Geoff Balme/NZL	12 votes

Philipp Trattner is elected as the new VP of Finance.

– **Vice President of Marketing**

Thomas Schwab/GER is re-elected as VP Marketing (unopposed) by acclamation.

– **Vice President Sport AT**

There are two candidates:

- Hans-Jürgen Köhne/GER
- Ashley Walden/USA

Both candidates presented themselves to the FIL Congress.

The result of the first round of voting, which took place by secret ballot using an electronic voting system, is:

- Hans-Jürgen Köhne/GER	17 votes
- Ashley Walden/USA	16 votes

Hans-Jürgen Köhne is elected as the new VP Sport Artificial Track.

– **Vice President Technical Matters, AT**

Armin Zöggeler (ITA) was reelected as VP Technical Matters Artificial Track (without an opposing candidate) by acclamation.

– **Vice President of Alpine luge**

Simon Paregger (AUT) is elected Vice President of Alpine Luge (with no opposing candidate) by acclamation.

– **Other Executive Members (2)**

There are 8 candidates:

- Markus Prock/AUT

- Xing Shuo/CHN
- Tomas Hasek/CZE
- Elena Sorina Ticu/ROU
- Natalia Gart/RUS
- Ashley Walden/USA

All candidates will have the opportunity to give a brief presentation (max. 5 min.) to the delegates.

Voting will take place via an electronic voting system; the first candidate must receive an absolute majority (50% + 1 of the valid votes).

If additional rounds of voting are necessary: The candidate with the fewest votes is eliminated in each round.

Results of the first round of voting (each NF could vote for one person):

- | | |
|--------------------------------|-----------------|
| - Markus Prock/AUT | 3 votes |
| - Xing Shuo/CHN | 5 votes |
| - Tomas Hasek/CZE | 3 votes |
| - Elena Sorina Ticu/ROU | 3 votes |
| - Natalia Gart/RUS | 6 votes |
| - Ashley Walden/USA | 13 votes |

The last three candidates have the same number of votes, so a runoff election must be held.

Runoff between the following 3 candidates, each with 3 votes.

- | | |
|--------------------------------|-----------------|
| - Markus Prock/AUT | 7 votes |
| - Tomas Hasek/CZE | 14 votes |
| - Elena Sorina Ticu/ROU | 10 votes |

The voting process is being discussed due to objections raised by the NFs.

20-MINUTE BREAK

Dr. Christian Krähe once again explains the election procedure to the Congress.

A simple majority (50% + 1 of the valid votes) is required to be elected.

In the event of a tie among the remaining candidates, a runoff election will be held. The candidate with the fewest votes is eliminated.

Congress resolution 19/26

The convention approves Dr. Christian Krähe's proposal regarding the election procedure.

Yes: 14

No: 15

Abstentions: 4

New proposals regarding the further election procedure are put forward by Hans Wolf v. Schleinitz, Scott Riewald, and VP Ph. Trattner.

These are not applicable under the FIL statutes.

The Election Committee therefore proposes a new procedure, which is described in the FIL statutes under Section 8.3:

- Given that there are so many candidates to choose from, a relative majority should suffice in the future
 - All candidates will be re-admitted for the first round of voting for the remaining members
- First round of voting for the first additional member (relative majority)
 → Second round of voting for the second additional member (relative majority)

Congress resolution 20/26

The election procedure for selecting additional members will be conducted in the future using relative majority.

Yes: 30
No: 0
Abstentions: 0

Congress resolution 21/26

The Congress decides to annul the first round of voting.

Yes: 33
No: 1
Abstentions: 0

Results of the first round of voting (each national federation could vote for one person):

- **Markus Prock/AUT** **3 votes**
- **Xing Shuo/CHN** **5 votes**
- **Tomas Hasek/CZE** **3 votes**
- **Elena Sorina Ticu/ROU** **3 votes**
- **Natalia Gart/RUS** **5 votes**
- **Ashley Walden/USA** **15 votes, elected**

All remaining candidates are running again for the position of 2nd Executive Board Member.

Results of the second round of voting (each National Federation could vote for one person):

- **Markus Prock/AUT** **6 votes**
- **Xing Shuo/CHN** **9 votes, thus elected**
- **Tomas Hasek/CZE** **7 votes**
- **Elena Sorina Ticu/ROU** **6 votes**
- **Natalia Gart/RUS** **4 votes**

The following members of the Executive Board are thus elected by secret ballot:

- **Ashley Walden/USA**
- **Xing Shuo/CHN**

– **Vice President for Asia**

This election is void, as Xing Shuo/CHN has already been elected as a member of the Executive Board.

– **Vice President for Australia/Oceania**

Geoff Balme/NZL is elected Vice President for Australia/Oceania (unopposed) by acclamation.

All elected Executive Committee members thank the delegates for the trust placed in them and express their willingness to contribute with great dedication to the further development of international luge over the next four years.

18.2 Members of the three Expert Commissions (AT and Alpine Luge)

The delegates agree with the election officer's proposal that, in the election of members to the three expert commissions, the three candidates with the most votes shall be deemed elected (each National Federation may mark up to three candidates).

Elections will be held using an electronic voting system or paper ballots (if there are more than 10 candidates).

The Executive Board may nominate up to 4 members, or 5 members for the Alpine Luge Commission (fall 2026 meeting).

– **Sport Commission Artificial Track** (9 candidates)

- Christian Eigentler/AUT (10)
- Sam Edney/CAN (7)
- Mr. Wu Rongzhao/CHN (4)
- Patrick Leitner/GER (11)
- Klaus Kofler/ITA (13)
- Juris Šics/LAT (12)
- ~~Åshild Høva Sporsheim/NOR (-)~~ – *Candidacy withdrawn*
- Sergey Chudinov/RUS (5)
- Mark Grimmette/USA (15)

The following are elected by secret ballot to the Sport Commission Artificial Track: Mark Grimmette/USA (15); Klaus Kofler/ITA (13); Juris Šics/LAT (12)

– **Technical Commission Artificial Track** (9 candidates)

- Peter Penz/AUT (10)
- Mr. Xu Jincheng/CHN (5)
- Christian Thurner/GER (10)
- Oswald Haselrieder/ITA (9)
- Robert Tăleanu/KOR (15)
- Inārs Kivlenieks/LAT (9)
- Marek Skowroński/POL (7)
- Mikhail Kuzmich/RUS (3)
- Lubomir Mick/USA (17)

**The following are elected by secret ballot to the Technical Commission
Artificial Track: Lubomir Mick/USA (17); Robert Taleanu/KOR (15)**

Due to a tie, a runoff election must be held to select the third candidate:

- Peter Penz/AUT (15)
- Christian Thurner/GER (17)

**The following are elected by secret ballot to the Technical Commission
Artificial Track: Christian Thurner/GER (10)**

– **Alpine luge commission**

There are 6 candidates:

- Gerald Kammerlander/AUT (19)
- Thomas Niemetz/GER (10)
- Alex Gruber/ITA (24)
- Åshild Høva Sporsheim/NOR (15)
- Andrei Knyr/RUS (6)
- Keith Whitman/USA (12)

**The following are elected by secret ballot to the Alpine Luge Commission:
Alex Gruber/ITA (24); Gerald Kammerlander/AUT (19); Åshild Høva
Sporsheim/NOR (15)**

18.3 Alternate member of the Control Commission

Vlasta Vavruskova/CZE is stepping down from the Control Commission as scheduled.

In accordance with the statutes, the current alternate members, **Günther Beck (LIE)** and **Derek Prentice (GBR)**, automatically become full members.

One candidate has been nominated for the election of an alternate member of the Control Commission:

- Vlasta Vavruskova/CZE

Vlasta Vavruskova/CZE is elected by acclamation as an alternate member of the Control Commission (unopposed).

18.4 Court of Arbitration

Election Officer Dr. Ch. Krähe informs the delegates of the candidates:

- | | |
|----------------------------|---------------|
| - Ben Heijmeijer/NED | as Chair |
| - Dr. Manfred von Call/ITA | as Vice Chair |
| - Roman Staudinger/AUT | as a member |
| - Dr. Michal Kuliński/POL | as a member |
| - Erin Warren/USA | as a member |

Ben Heijmeijer/NED is elected by acclamation as Chair of the Court of Arbitration (unopposed).

Dr. Manfred von Call/ITA is elected Vice Chair of the Court of Arbitration (unopposed) by acclamation.

The three candidates for membership in the FIL Court of Arbitration are elected by acclamation, as only three nominations were submitted.

The following are elected by acclamation as members of the court of arbitration:

- Roman Staudinger/AUT
- Dr. Michal Kuliński/POL
- Erin Warren/USA

18.5 FIL Legal Committee = FIL Ethics Commission (resolved at the executive board meeting in April 2026)

There are 5 candidates:

- Dr. Andreas Ruetz/AUT (12)
- Martin Abt/GER (23)
- Shin Sung-Sik/KOR (25)
- Klavs Vasks/LAT (25)
- Gennady Rodionov/RUS (5)

Martin Abt/GER, Shin Sung-Sik/KOR, and Klavs Vasks/LAT introduce themselves to the congress.

Voting via an electronic voting system; each delegate has 3 votes—the 3 candidates with the most votes are elected:

The following are elected by secret ballot as members of the FIL Legal Committee = FIL Ethics Commission:

- | | |
|---------------------|-----------------|
| - Klavs Vasks/LAT | 25 votes |
| - Shin Sung-Sik/KOR | 25 votes |
| - Martin Abt/GER | 23 votes |

18.6 FIL Ethics Authority

Honorary President J. Fendt is elected as an alternate member of the Election Commission.

Election Chair Dr. Ch. Krähe hands over the **chairmanship for this election** to **FIL Honorary President J. Fendt**.

Election Officer Josef Fendt announces that there is only one candidate (Dr. Christian Krähe/GER) for this position.

Dr. Christian Krähe (GER) is elected by acclamation as the new FIL Ethics Authority (unopposed).

Dr. Christian Krähe returns to the Election Committee

18.7 Members of the “Youth and Development Commission Artificial Track”

The delegates agree with the Election Officer's proposal that, in the election of members to the Youth and Development Commission Artificial Track, the two candidates with the most votes shall be deemed elected (each National Federation may select up to two candidates).

The Executive Board may still appoint additional members.

There are 13 candidates:

- Sandra Lember/AUT
- Mike Lane/CAN
- Mr. Yu Guo/CHN
- Jani Tilvis/FIN
- ~~Hans-Jürgen Köhne/GER~~ *elected VP AT*
- Mark Hatton/GBR (21)
- Kevin Fischnaller/ITA (13)
- Mr. Jeon Yong-Seong/KOR
- Riks Kristens Rozītis/LAT
- ~~Åshild Hovda Sporsheim/NOR~~ *elected to the Alpine Luge Commission*
- Raluca Stramaturaru/ROU
- Dmitry Kasatkin/RUS
- Zianibeth Shattuck-Owen/USA

The election is conducted by ballot, as there are more than 10 candidates; each delegate has 2 votes to cast.

34 ballots were cast: 33 valid ballots, 1 invalid ballot

**The following are elected by secret ballot as members of the Youth/Development commission:
Mark Hatton/GBR (21); Kevin Fischnaller (13)**

The newly elected Executive Board takes its place on stage.

President E. Fogelis resumes the chair.

19 Determination of the 2028 Congress Venue

The 2028 FIL Congress will take place in Grado, Italy, in place of the 2027 FIL Congress, which will now be held online.

20 Miscellaneous

President E. Fogelis thanks the delegates for the constructive proceedings and the friendly atmosphere.

Thanks also go to the event organizer (the German Bobsleigh and Sled Federation) and to the interpreters, who did a great job. Gifts are presented as a token of appreciation.

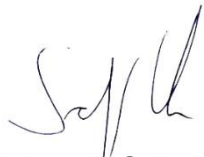
Former VP C. DelNegro receives an apron from the Hofbräuhaus from VP Th. Schwab as a memento of her last congress as VP of Sport in Berchtesgaden.

President E. Fogelis officially closes the 74th FIL Congress in Berchtesgaden, Germany.

See you at the 75th FIL Congress, to be held online or in a hybrid format in 2027!

Minutes prepared by: Diana Springl / FIL Office

For the content of the minutes:



Christoph Schweiger
Executive Director of the FIL

The President



Einars Fogelis

5 enclosures

74th FIL Congress, Berchtesgaden, June 8–9, 2026

Dear friends and colleagues, delegates to the Congress,

Today I have the honor and opportunity to address you at the conclusion of our current four-year work cycle and the start of a new phase right here in Berchtesgaden, where we have returned home after a long time - because it was right here, 58 years ago, that the world's first artificial ice track was opened in Königssee, giving new life and direction to the development of luge. Our Federation's headquarters has been located here for more than 30 years, and thanks to its highly professional work, the development of luge is managed and coordinated worldwide. This is our home, and thanks to the organizational support from our colleagues at the BSD, especially Hans Wolf von Schleinitz and Thomas Schwab, I am confident that we will have two productive days at the Congress, making decisions that are crucial for our future.

Since 2022, the International Luge Federation has undergone significant changes at the sporting, organizational, and strategic levels. This period has initiated and marked the transition to a more modern, digital, and sustainable model of the Federation's development.

The past year has been marked by very close cooperation between us and the International Olympic Committee, primarily in working to ensure the success of the Milan-Cortina Winter Olympic Games. What the Italian government, the Milan-Cortina Organizing Committee, and the construction company Simico accomplished - delivering the high-quality sports facilities we needed in record time - is truly admirable. This allowed us to hold technically sound test competitions and prepare for the main event of the quadrennium - the Olympic Games.

Without a doubt, the International Olympic Committee is the key partner in the FIL's long-term development. The Olympic Games remain the most important platform for the promotion, funding, and recognition of luge. In this context, I would like to highlight the six highly emotional days of competition, marked by top-tier athletic performance, which - thanks to the cohesive work of the team - the Organizing Committee, competition officials, National Olympic Committees and Federations, athletes, and FIL staff - made a tremendous contribution to the future of our sport. The atmosphere in the finish area was certainly unlike anything experienced elsewhere or seen on television broadcasts.

To maintain a stable place in the Olympic program, we must understand that the Olympic Games, just like the events organized by our Federation, will change in form and scale. We have modern sports facilities at our disposal around the world, the sustainability of which depends largely on the decisions we make and our planning. For the first time, FIL is presenting its four-year calendar leading up to the 2030 Olympic Games, allowing our partners at all levels of the federation to plan their work with much greater precision, while simultaneously promoting the adaptation of the sport to the needs of new audiences. In drawing up this four-year racing calendar, the travel

routes were chosen, as far as possible, to keep the carbon footprint as low as possible. We look forward to the new IOC “Fit for Future” program. Milan-Cortina, the French Alps 2030, and Salt Lake City create a solid foundation for the long-term development of all winter sports. For the first time since the Olympic Games, the IOC held a joint meeting on May 13 this year for all winter sports federations, featuring a comprehensive evaluation of the past Games and a discussion on the optimal organizational model for future Games, maximally involving the sports federations directly in the process, streamlining it, and simultaneously seeking opportunities to reduce costs.

And most importantly - snow and ice are the core identity of winter sports and, at the same time, one of the main advantages in attracting young people. Today, as the digital environment becomes increasingly dominant, it is precisely the unique setting of winter sports that creates special emotions and experiences that cannot be replaced by other activities. We offer speed, adrenaline, a direct connection with nature, and the winter atmosphere - all of which together set winter sports apart from other disciplines.

Athletes have become and continue to be one of our key development partners. Today’s athlete is not just a competitor - they are a sports ambassador, a social media leader, a motivator for youth, and a direct contributor to safety protocols. Over the past few years, I have been pleased with the active work of our Athletes’ Commission on such important programs as athletes’ mental health, equipment safety and quality, and anti-doping policy in the fight for clean sport. The role of athletes will certainly grow not only in decision-making but also in financial development. Individual sponsors, personal branding, and collaboration with partners are becoming increasingly important in professional sports. Our task is to carefully balance advertising opportunities among the FIL, National Federations, and athletes. It is precisely the involvement of athletes - leveraging their post-career planning, communication skills, and use of digital technologies - that will help luge maintain its competitiveness, modern image, and Olympic significance in the future.

Engaging young people is one of the most important future tasks for the FIL and all National Federations; at the same time, it is one of the main challenges, as luge in its Olympic format is only available in countries that currently have their own artificial tracks. For this reason, the development of Alpine Luge in its new format - on which a working group of our colleagues and athletes has been working for several years - is becoming critically important. Last season saw the first test competitions, which clearly demonstrated how accessibility is expanding and, consequently, the opportunity - especially for young people - to take their first steps in luge not only in countries with artificial tracks, but first and foremost in places where snow and hillsides are available. I believe we are on the right track, thereby ensuring a broader youth audience while simultaneously drastically reducing the potential financial costs for young athletes. In this context,

there is another important component of development - summer luge - which has been successfully implemented in several countries for years.

However, without funding and material support, none of the above is possible. Over the past period, we have been developing a new approach to financial strategy and attracting sponsors. The FIL's financial model has changed significantly in recent years. Rising costs are forcing the federation to seek new sources of income, looking at least four years ahead. To date, our main sources of funding have been the following:

- Funding allocated by the International Olympic Committee following the Olympic Games and various development programs,
- Television rights, the main portion of which comes from our partnership with Sport A and Europe,
- FIL's existing sponsors, to whom we are very grateful for their cooperation and trust over many years,
- Competition organizers and National Federations.

In the current situation, we began cooperation last year regarding TV broadcasting rights and their practical implementation with North America, and are preparing long-term cooperation agreements in Asia - with China and Korea. To ensure even higher-quality TV broadcasts and, given rising production costs, we plan to fully review financing costs from the FIL's side. With the involvement of consultants from the company "Theria," we have embarked on a new path in attracting sponsors, as well as in the area of television broadcasting rights, keeping in mind that currently approximately 90% of our main market consists of audiences in Germany, Austria, Italy, the USA, and China. Our collaboration with "Eurosport," which we plan to continue, has certainly boosted our visibility, especially in European countries.

When discussing the budget today - not just for next year but for the next four years - it is important to emphasize, first and foremost, our own internal budget discipline, as well as understanding that IOC budget grants at their usual level are not guaranteed to anyone in the long term and will depend on the organizational model for the Olympic Games that we agree upon in the near future. In other words, the more independent we are with our funding sources and amounts, the more precisely we will be able to plan our Federation's development priorities and allocate funding in a specific order.

To facilitate this process, I would like to highlight the work our colleagues and National Federations have done in expanding our social media presence, creating both content and interactive broadcasts to attract a new audience. Whereas just a few years ago our audience sometimes numbered only a thousand, today we're talking about millions, which opens up new opportunities but at the same time sets new baseline standards. We see what the audience wants:

- shorter content,
- athletes' daily stories,
- behind-the-scenes work,
- dynamic content - and it is our duty to provide all of this.

I would like to thank the team that built this path from scratch, and I wish success and new heights to the team that will take over the baton next season, thereby ensuring the widest possible audience reach and attention.

And here I would like to call on the National Federations to continue their active involvement as before, and even more so. You play a crucial role in the development of luge. It is you who ensure athlete training, youth development, coaching, and the organization of competitions. Our shared future depends on unified cooperation within the FIL and with partners outside the organization. Thank you for your active and constructive participation in ensuring all of the aforementioned processes. Thank you for the constructive proposals we can see in the Congress materials regarding the IRO Regulations and the Statutes, which we have modernized in the first phase and aligned with the current legal situation in Austria, the country of our official headquarters. You play a huge role in expanding our international cooperation and geographic reach, both by collaborating with trail maintainers and by establishing international training centers and programs, always keeping the sustainability of events in focus, which is not only an environmental issue but also a financial and reputational one.

I have the pleasure and honor of working with you on a daily basis, which in recent years has not been easy. A world saturated with politics that are fundamentally changing the established order, and filled with financial crises of varying scales, is not fertile ground for the development of sport. Nevertheless, we have always made carefully weighed and reasoned decisions at our Congresses, listening to discussions and drawing conclusions. We are a force with a visible presence and voice on the Olympic sports stage.

Only by respecting one another, respecting the importance of teamwork, and upholding Olympic and human values can we achieve our goals and fulfill our mission in today's society.

My deepest thanks go to my closest colleagues: Secretary General Dwight Bell and Vice President of Finance Geoff Balme, for ensuring efficient communication across distances and time zones; and to the entire FIL Office team, our directors Matthias Bohmer, Andris Sics, and Andreas Castiglioni. I would especially like to acknowledge Executive Director Christoph Schweiger, who ensures the high-quality work of the office and with whom I have spent considerable time in productive discussions with our partners, agencies, law firms, and auditing companies, preparing this year's Congress materials for your review.

Thank you to my colleagues on the Executive Board for their steadfast support and active involvement, as well as to the Athletes' Representative and the Commission!

Thank you for your trust, colleagues; I am ready to continue to live up to it.

It is an honor to serve the sport of luge!

Yours, Einars Fogelis



74th FIL Congress Berchtesgaden, GER

Report of the General Secretary

Dear Colleagues, I would also like to offer a warm welcome from my side to all of you as delegates as well as our important stakeholders, to the 74th FIL Congress here in beautiful Berchtesgaden, Germany. As mentioned by the President, we are grateful to be back in Berchtesgaden that serves as home to the legendary Koenigsee track. We can't wait to resume world cup racing as well as the World Championships in 2028.

We are grateful and honored to be here for our important work. I would also like to thank the BSD as our gracious hosts who have organized this Congress. Hans Wolf von Schleinitz and Thomas Schwab, thanks to you and your team for the excellent preparations for this Congress. I would also like to recognize and congratulate the newly elected Mayor of Berchtesgaden- decorated Olympic Medalist Luge athlete-Alex Resch. Thank you Mayor for hosting us here!

This past season was very productive and with races on two continents, Europe and North America, with Senior and Junior World Cup events, World Championships along with Continental Cups, and of course highlighted by the Olympic Winter Games in Milano-Cortina Italy. I want to add my thanks to the race organizers as well as the host national federations and volunteer officials for helping us execute these important events throughout the season at a high level.

Let's take a look back at highlights from this past season.....

PLAY VIDEO

Ok, and now on to the 2026 Olympic Winter Games.....

The Olympic Luge events proved to be excellent and exciting. Every run of every race was thrilling and emotional. 90% of all the tickets were sold and the spectators added to the great atmosphere. As the President mentioned, the emotion at the finish area was exciting and electric. I don't think we could have squeezed one more person into that area.

Top political and sports officials along with IOC President Kirsty Coventry and former IOC President Thomas Bach got to witness exciting Men's and Women's Doubles races, with home team Italy taking two golds. Congratulations to all our participating athletes and national federations for proudly and professionally representing the FIL and the sport of Luge, on the biggest stage.

The media coverage for Luge at the Olympics was exceptional. We are still waiting for all the ratings information, but so far it is obvious that there have been huge gains in viewership and digital media. Special thanks to outgoing Communications Manager-Margit Dengler-Paar for over ten years of dedicated tireless work for improving the FILs media presence, culminating at the 2026 Olympics. You have earned a well-deserved retirement.

This past season the FIL continued to build on its commitment to offer a premium product to our television audience and our internet-based programming, with a combination of Live Streaming and pushing out interesting stories and clips on various popular social media platforms.

We know that the burden to our race organizers and national federations to share in the TV production costs has been significant, and your resources are better directed at supporting your athletes and programs. Which is why the budget that has been proposed for your approval at this Congress provides for the FIL to cover 100% of the TV production costs going forward.

As already touched on by President Fogelis, we will continue to focus on key areas to address operating efficiencies and increase revenue:

- We have significantly increased sponsor revenue, and we must and will continue to do this,

- We are actively working on increasing revenue from our media distribution partners in Europe as well as North America and Asia.
- importantly, we will work in close collaboration with our biggest stakeholder, the IOC,
- We need to find alternative ways to generate revenue by utilizing creative ideas and methods. We will take inventory of key properties the FIL controls, like we did with the racing shoes last season, to improve access by **ALL** NFs for high performance racing equipment and lower costs. Standardized sleds will make their debut next season is another example.

We are also working on a new initiative to create the “**International Luge Foundation**” to establish a permanent endowment for our sport. We will target ultra-high-net worth individuals, family offices, other foundations, philanthropic organizations and corporations to capitalize our Foundation.

The goal will be to establish and grow the endowment to provide annual operating support to the FIL and to support luge athletes for career counseling, mental and physical wellness, education, and hardship cases, to name a few.

We also need to carefully analyze how we are developing and growing the sport of Luge and improve access for young athletes with a global reach. Alpine Luge will play a key role in this process. We need to make Luge more accessible to those wishing to try Luge and start a career or to just have fun. Luge is already the most basic of all Winter sports as every child’s first instinct when snow hits the ground is to go sledding.

We also see Street Luge as a valuable summer version of luge that is easily accessible and can be practiced everywhere in the world and in urban settings. Many of our national federations have been using wheel sleds for many years.

All these development efforts support the athlete pipeline for the top of our development pyramid-Olympic Luge.

Following the successful events for Luge at the Olympic Games, the FIL has already enlisted the services of well-known Olympic sport media expert Uli Lacher based in Munich, to work with our new Media Division to develop and integrate all our media efforts into a well-coordinated plan.

Our new Media Division will ensure that the media plan will be driven not only to increase distribution in Europe, North America and Asia, but also in key markets around the world. It is an ideal time to take advantage of the heightened interest in our sport and capitalize on it by shaping the content we are producing and pushing it out through on our traditional live feed, internet-based programming and social media platforms.

The **IOC “Fit for the Future”** initiatives are expected to be adopted by the Extraordinary IOC Session in just 2 weeks, we now have certainty and focus for our future planning.

Based on the **IOC “Fit for the Future framework”**, the FIL will begin immediately to work with future organizing committees to improve the quality of the Luge events, while reducing cost and complexity. We will do this by working with the IOC to have more involvement from the FIL and the IBSF in the preparations of the venues and events themselves. Given our experience in executing major events every year, we are confident the FIL can achieve these goals for future Olympic Games.

Working with the IOC, the FIL has applied for an increase in athlete quota along with the inclusion of the Mixed Singles and Mixed Doubles events for the 2030 Olympics. This will allow for Luge to be 100% gender equal; have world’s best athletes competing; and to be more universal, with athletes from more countries competing. A decision on our application is expected soon.

We are entering an unprecedented era for our sport in terms of available tracks.

- This coming season, in addition to our tracks already in service, we added the spectacular new Cortina Olympic track to our 4-year schedule.
- The new renovations to the Innsbruck track are bringing it to the highest level in preparations for the 2027 World Championships.
- The Koenigssee track, not far from where are meeting right now, will be back online this season and will offer an amazing venue for the 2028 World Championships.

- In the US, ORDA has completed substantial renovations and upgrades to their track in Lake Placid and are looking forward to hosting the 2029 World Championships.
- And in preparation for world cup racing and importantly, the 2030 Olympic Games, the track in La Plagne, France is in the planning process for updates and renovations.
- Also, the hosts of the 2034 Utah Olympic Games and on-going world cup races, have significant renovations to the track in Park City underway right now.

With the good work of our Sport Director, the FIL has an approved calendar in place now for every race over the next 4 years through the 2030 Olympic games. Most of these races are on Olympic legacy tracks spanning 3 continents, demonstrating the FIL's commitment to the **legacy** of these important long-term venues and their supporting national federations and National Olympic Committees.

It continues to be our goal for the FIL to be a leading International Olympic Sports Federation, operating at the highest level for the sport of Luge, and meeting the high standards of good governance.

The FIL has taken the following concrete steps for good governance:

- As you will see from the financial report by VP Geoff Balme, the FIL is fiscally sound, and we have implemented solid accounting procedures that include a 4-year budget through the next Olympic cycle, while maintaining and growing a reserve account.
- The FIL has completed a full independent audit on fiscal year 2025-26.
- The statute changes proposed at this Congress will bring the FIL up to the highest standards and in full compliance with Austrian not-for-profit laws, as well as incorporating the best principals of good governance.
- The FIL continues to strictly adhere to the adopted WADA Anti-Doping Code. And we continue to retain and utilize the ITA for all our drug testing.
- The FIL also continues to provide Safe Sport infrastructure in place by employing the 3rd-party expert platform-Sport Radar.

With the implementation of Slide 2026, we have made significant progress, and we will present for your approval at this Congress, our updated strategic plan-***We Slide Forward 2030+4***. Our Sport Director will present this updated plan to you later in the agenda.

In closing, I would like to thank President Fogelis and our Executive Board for their leadership this past year, along with our dedicated, hard-working staff and volunteers. Also, thanks to the IOC for all the support and collaboration, and all our sponsors and stakeholders. Most importantly, thanks to all of you-the ***national federations***.

Although much work remains, we have never been as well positioned as we are now for the future!

It has been an honor and a privilege to serve you this past year as the FIL's Secretary General.

Thank you Colleagues!



FIL LUGE

VP MARKETING REPORT FIL CONGRESS 2026

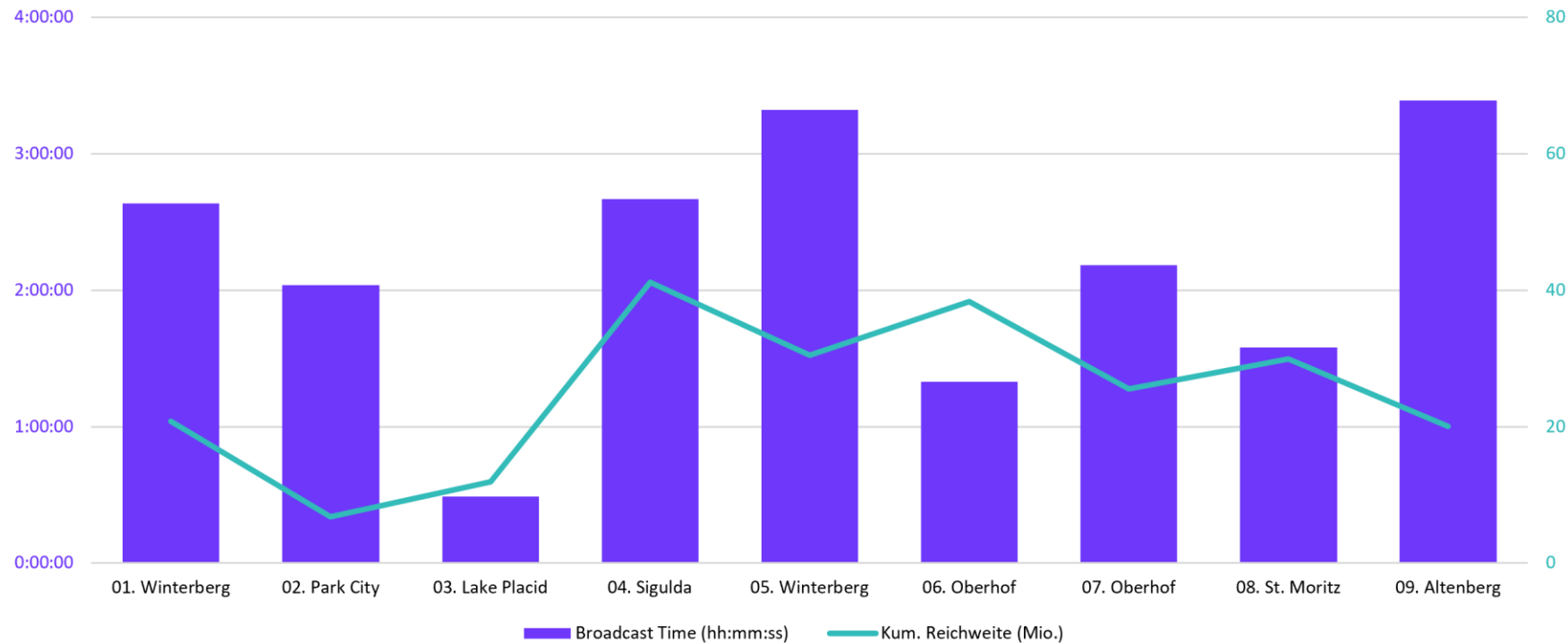


Report VP Marketing



TV MEDIA MONITORING Germany Worldcup 2025/26

Nach Weltcup



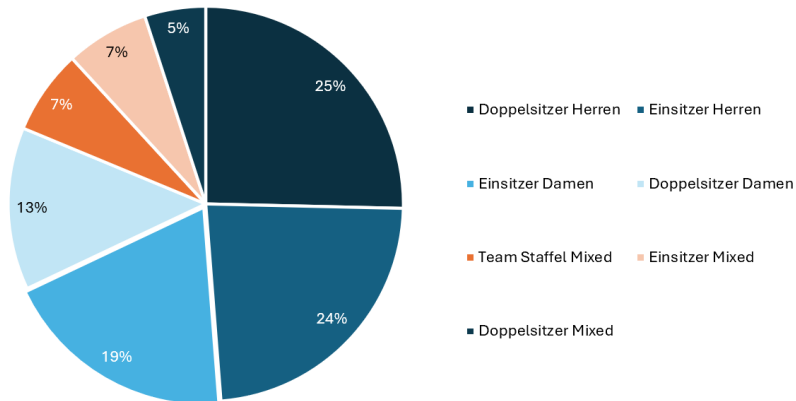
Report VP Marketing



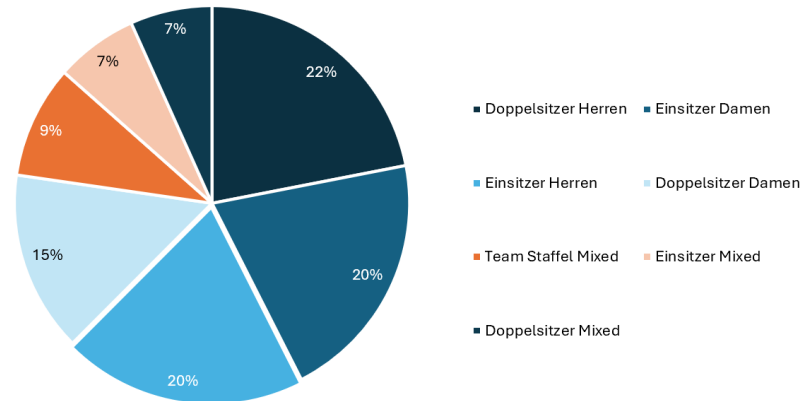
TV MEDIA MONITORING

- Nach Disziplin

Broadcast Time (hh:mm:ss)



Kumulierte Reichweite (Mio.)



Report VP Marketing



PAN-EUROPEAN TV BROADCAST 2025/2026 FIL WORLD CUPS LIVE/DELAYED COVERAGE

EUROSPORT

TNT SPORTS

17H27

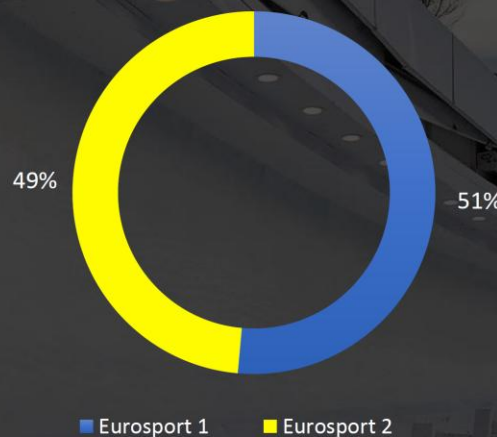
TOTAL DURATION IN EUROPE
(FRESH + REPEATS)

+1H30 vs minimum broadcasting commitments

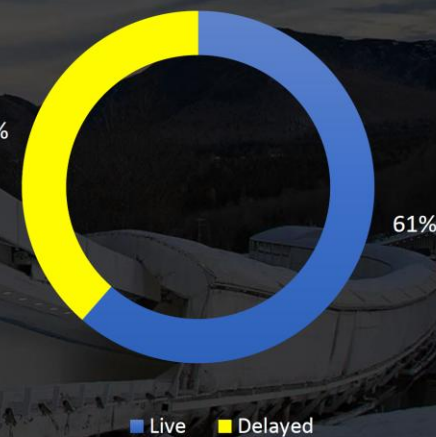
7,57M

UNIQUE VIEWERS
REACHED IN EUROPE

BROADCAST CHANNEL



BROADCAST TYPE



WBD Sports



Report VP Marketing



EXHAUSTIVE LIVE STREAMING COVERAGE IN EUROPE

2025/2026 FIL WORLD CUP COVERAGE ON WBD OTT PLATFORMS



+46,5K

HOURS WATCHED*

**Total visualized hours (to date)*

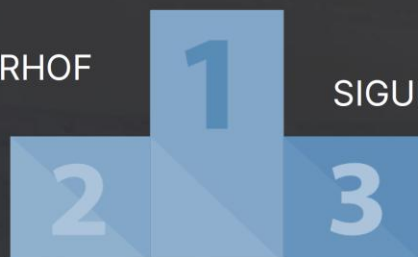
183,3K

VIDEO VIEWS*

**Number of video views from the start (to date)*

WINTERBERG

OBERHOF



SIGULDA

BEST CONTRIBUTING MARKETS

1. UK
2. Italy
3. Poland
4. France
5. Denmark



Report VP Marketing



WORLDWIDE TV COVERAGE GLOBAL BROADCAST REPORT III | DEDICATED VS. SECONDARY COVERAGE



Luge



*** Share of the
global total value

Broadcasting Time [hh:mm]

Total

*** Share of the
global total value

Viewer Hours [million]

Total

14.0%	Austria	25:34	25:48
13.5%	Germany	22:40	24:45
12.7%	China	21:38	23:19
12.5%	Latvia	16:36	22:57
12.0%	Italy	20:55	22:06
7.8%	Switzerland	14:04	14:21
6.7%	USA	12:01	12:20
5.2%	Sweden	9:26	9:29
5.0%	France	9:11	9:13
2.6%	Japan	4:43	4:46
2.5%	Brazil	2:39	4:35
1.7%	Czech Republic	3:02	3:07
1.7%	Finland	2:58	3:03
1.6%	Norway	2:52	2:58
0.5%	Poland	0:39	0:56

47.3%	Germany	42.94	44.47
20.3%	China	15.49	19.12
10.2%	USA	9.39	9.59
10.1%	Italy	7.96	9.48
6.4%	France	6.04	6.05
2.4%	Austria	2.17	2.25
0.6%	Japan	0.49	0.61
0.6%	Czech Republic	0.52	0.54
0.5%	Switzerland	0.47	0.48
0.4%	Latvia	0.22	0.39
0.4%	Finland	0.37	0.38
0.3%	Norway	0.27	0.28
0.2%	Sweden	0.17	0.18
0.2%	Brazil	0.15	0.17
0.1%	Poland	0.05	0.10

Total: 183:51h

Total: 94.1m

■ Dedicated ■ Secondary

Report VP Marketing



Situation of the FIL after the conclusion of the 2022-2026 Olympic cycle

- The FIL has been spending too much money year by year, the income situation is fixed by the contracts
- Ch. Schweiger called us to a crisis meeting in November 2025 to initiate austerity measures to improve our budget
- We identified all areas where we must cut costs
- FIL Marketing was asked to improve the FIL's revenues (New contracts)
- The economic world situation makes this task significantly more difficult

Report VP Marketing



Situation of the FIL after the conclusion of the 2022-2026 Olympic cycle

- During this time, Böhmi and I talked to all agencies and partners of the FIL and we began to negotiate the new and the existing contracts
- At this time, we work together with the agencies The RiA, RGS, STKM, and in front
- Good argument: We had good media data from last two seasons.
- On the other hand, the difficult economic situation of many companies stood in contrast
- In the meantime, all contracts have been negotiated, but not all have been signed yet
- Finally we are optimistic to conclude all negotiated contracts in the next weeks

Report VP Marketing



More Marketing Future Options

- We can brand our measuring instruments: Random generator for technical control
- We can brand our clothes
- We should seek subsidies from the EU.
- There is great potential to generate funds through cooperation with our nations
- Other associations already doing this



THANK YOU FOR YOUR ATTENTION!

FIL VICE PRESIDENT MARKETING

THOMAS SCHWAB

FIL Strategy

WE SLIDE FORWARD 2034



THE FASTEST
SPORT ON ICE

About the Strategy



The strategy document sets the direction for the next four years, with a longer-term view across two Olympic cycles. It defines the Mission, Vision, and Values, as well as the Strategic Priorities, Main Objectives, Core Strategic Approaches, and Key Initiatives.

The strategy serves as the foundation for further planning documents, including annual operating plans and development projects.

Progress is monitored through defined key indicators, which are reported and reviewed annually at the FIL Congress.

Each strategic priority is assigned an “ambassador” within the FIL executive structure, responsible for coordinating activities and overseeing progress within that priority area.

While ensuring consistency in long-term objectives, the strategy allows flexibility to respond to evolving circumstances, annual priorities, and available financial resources.

Mission Vision Values



FIL MISSION

Our mission is to unite the luge community to build strong communities through the power of sport.

FIL VISION

Our vision is to make luge accessible to a wider audience and to support athletes, coaches, and the wider community in reaching their full potential. We aim to establish luge as a leading and globally recognised winter sport.

FIL VALUES

The FIL upholds the key values in sport of **fairness, integrity, responsibility, safety, and respect**. All stakeholders within the FIL membership – national federations, athletes, coaches, officials, and event organizers – are expected to follow these values throughout their involvement and interactions with our sport.

The FIL fully adopts and adheres to all standards of fair play and safe sport. This includes, but is not limited to, the Olympic Charter and the World Anti-Doping Code, as established by the World Anti-Doping Agency.

FIL Strategic Priorities



Expand and Modernise Artificial Track Luge

Artificial Track Luge is the foundation of our sport. Strengthening and modernising it creates more opportunities for athletes, improves event quality, and makes it easier for new countries to enter the sport.

Develop and Scale Alpine Luge

Alpine Luge opens the sport to a wider audience by offering an easy and accessible way to get involved. It helps grow participation and expands the sport into new regions.

Strengthen National Federations

National Federations play a key role in developing the sport in each country. Strengthening them improves athlete development, increases participation, and supports more consistent and competitive results.

Place Athletes at the Centre

Athletes of all ages define the quality and credibility of our sport. Putting them at the centre ensures better decisions, safer environments, and stronger support for their development and well-being.

Enhance Media, Visibility, and Commercial Growth

Greater visibility makes the sport more attractive to fans, partners, and sponsors. It increases audience reach, generates new revenue, and supports the long-term development of the sport.

Strengthen FIL Governance and Financial Sustainability

A strong and transparent organisation builds trust among all stakeholders. Financial sustainability ensures that the sport can grow and develop over the long term.

Main Objectives by Strategic Priority



Expand and Modernise Artificial Track Luge

- Attract, develop, and retain athletes at all levels
- Transform luge events into high-quality, engaging experiences
- Develop accessible, safe, and cost-efficient equipment and infrastructure

Develop and Scale Alpine Luge

- Position Alpine Luge as a visible, accessible, and commercially viable discipline
- Establish a structured and scalable global development model for Alpine Luge
- Increase awareness, education, and institutional engagement in Alpine Luge

Strengthen National Federations

- Provide targeted assistance for National Federations
- Establish and strengthen regional hubs to coordinate and accelerate development
- Strengthen coach education and knowledge-sharing systems

Place Athletes at the Centre

- Place athletes at the centre of the FIL strategy
- Establish a comprehensive athlete support framework

Enhance Media, Visibility, and Commercial Growth

- Develop and implement a financially sustainable and integrated FIL marketing model
- Modernise and centralise FIL TV production
- Expand global media distribution and audience reach

Strengthen FIL Governance and Financial Sustainability

- Ensure a transparent, efficient, and accountable FIL governance structure
- Strengthen financial governance and long-term sustainability
- Institutionalise ethics, compliance, and stakeholder governance standards

Strategic Priority

Expand and Modernise Artificial Track Luge



 Main objectives

Attract, develop, and retain athletes at all levels

 Core strategic approaches

Attract new athletes by making the sport accessible and appealing

Develop athletes through structured pathways with support from coaching, competitions, and National Federations

Retain athletes through long-term development and career support

Improve affordability and reduce barriers to participation

 Key initiatives

- Expand entry-level competitions and participation formats, particularly at the junior level
 - Develop short tracks and luge centres to increase accessibility and first contact with the sport
 - Use the Youth Olympic Games and similar events as development milestones
-
- Establish a structured athlete development pathway across all levels
 - Strengthen coach education and support systems
 - Support National Federations in developing training infrastructure
-
- Develop athlete support programmes, including career transition and dual career pathways
 - Strengthen athlete support services (education, career, well-being)
-
- Develop cost-efficient equipment and access models
 - Support shared infrastructure and equipment schemes
 - Reduce participation barriers through targeted support mechanisms

Strategic Priority

Expand and Modernise Artificial Track Luge



Main objectives

**Transform
luge events
into
high-quality,
engaging
experiences**

Core strategic approaches

Redesign competition formats to create more engaging events

Implement a coordinated event delivery model with clear roles and standards

Enhance the on-site and digital fan experience

Ensure financial sustainability of events while improving quality and efficiency

Key initiatives

- Develop innovative race formats
 - Strengthen the role of the World Championships as a flagship event
-
- Implement a centralized event delivery model led by FIL
 - Use regional hubs to optimize event planning and delivery
-
- Strengthen TV production and broadcasting standards across events
 - Invest in digital content, storytelling, and audience engagement
-
- Develop financing models and incentive systems for race organizers
 - Support cost-efficient event delivery while maintaining quality standards

Strategic Priority

Expand and Modernise Artificial Track Luge



Main objectives

Develop accessible, safe, and cost-efficient equipment and infrastructure

Core strategic approaches

Ensure accessibility with standardized and widely available equipment and infrastructure

Strengthen safety by implementing clear standards across equipment and facilities

Improve cost-efficiency while maintaining performance and quality standards

Key initiatives

- Implement standardized racing sleds that are accessible and affordable
- Improve access to equipment and facilities through shared usage models

- Define and enforce unified safety standards for equipment and infrastructure
- Promote safe design and operation across all facilities

- Promote cost-efficient equipment design and production models
- Strengthen knowledge-sharing and technical cooperation with manufacturers

Strategic Priority

Develop and Scale Alpine Luge



Main objectives

Position Alpine Luge as a visible, accessible, and commercially viable discipline



Core strategic approaches

Develop attractive and scalable race formats to drive participation and engagement

Ensure consistent and professional event delivery across all locations

Establish a sustainable commercial model for Alpine Luge



Key initiatives

- Develop and standardise Alpine Luge race formats and regulations
 - Establish race series linking recreational participation to elite competition
 - Develop and scale pop-up parks as entry points to the sport
-
- Implement event delivery standards and guidelines for all organisers
 - Strengthen cooperation with track and slope operators for event execution
-
- Develop a clear commercial and partnership model for Alpine Luge
 - Attract dedicated sponsors and build sustainable revenue streams



Strategic Priority

Develop and Scale Alpine Luge



Main objectives

**Establish
a structured
and scalable
global
development
model for
Alpine Luge**

Core strategic approaches

Build strong foundations in core regions

**Expand Alpine Luge into new countries and regions
through scalable formats and partnerships**

**Provide a clear pathway from participation
to competition**

Key initiatives

- Establish legal and operational frameworks for luge activities on ski slopes
 - Develop planning expertise and partnerships with track and slope operators
 - Secure and develop tracks in core regions
-
- Identify and develop tracks in new countries and regions
 - Support partners in launching Alpine Luge activities in new markets
 - Develop standardised equipment solutions in cooperation with manufacturers
-
- Establish a clear progression pathway from entry-level to elite competition
 - Integrate Alpine Luge into the broader FIL competition system
 - Connect public participation formats with competitive structures

Strategic Priority

Develop and Scale Alpine Luge



Main objectives

Increase awareness, education, and institutional engagement in Alpine Luge

Core strategic approaches

Strengthen communication and marketing to improve visibility and awareness of Alpine Luge

Develop education and knowledge systems to support sustainable growth

Strengthen institutional cooperation with National Federations and key stakeholders

Key initiatives

- Implement structured communication and marketing campaigns for Alpine Luge
 - Develop a dedicated marketing concept and targeted partnerships
 - Secure commercial partnerships to increase visibility and reach
-
- Create and distribute educational materials and programmes in cooperation with National Federations
 - Provide tools and guidance for coaches, organisers, and new participants
 - Establish a clear development model from local participation to competition
-
- Strengthen cooperation with National Federations for local implementation
 - Align roles and responsibilities between FIL and National Federations

Strategic Priority

Strengthen National Federations

Main objectives

**Provide
targeted
assistance
for National
Federations**

Core strategic approaches

**Establish a structured and scalable
support framework for National Federations**

**Differentiate support based on the development
level, needs, and potential of National Federations**

**Strengthen governance, accountability,
and active engagement of National Federations**

Key initiatives

- Develop a “Luge Toolbox” including standardised guidelines, templates, and best practices
 - Establish FIL as a central coordinator for sport development across National Federations
 - Create and maintain a centralised digital platform for information, resources, and knowledge sharing
-
- Allocate financial and technical resources based on clear criteria (needs, performance potential, strategic priorities)
 - Introduce tailored development pathways and individual development plans for selected National Federations
-
- Establish clear governance standards and expectations for National Federations
 - Promote active participation of National Federations across all FIL disciplines and initiatives

Strategic Priority

Strengthen National Federations



Main objectives

Establish and strengthen regional hubs to coordinate and accelerate development



Core strategic approaches

Use regional hubs as platforms for knowledge sharing and joint development between neighbouring National Federations

Improve access to infrastructure, expertise, and competition through regional cooperation



Key initiatives

- Provide shared access to tracks, equipment, and coaching expertise within each hub
 - Organise regular regional training camps and joint development programmes
 - Facilitate structured knowledge transfer between advanced and developing National Federations
-
- Coordinate regional competition calendars and event planning
 - Support joint initiatives and collaborative projects between neighbouring National Federations
 - Optimise use of existing infrastructure through shared and cross-border access models

Strategic Priority

Strengthen National Federations



Main objectives

**Strengthen
coach
education
and
knowledge-
sharing
systems**



Core strategic approaches

Establish a structured and internationally aligned coach education system

Promote systematic knowledge sharing and collaboration between National Federations

Promote innovation and the use of new methodologies and technologies in coaching



Key initiatives

- Develop the FIL Luge Academy as a structured coach education programme
 - Maintain and regularly update methodological materials and coaching guidelines
-
- Organise workshops, seminars, and exchange programmes for coaches and experts
 - Facilitate cooperation between leading and developing National Federations
 - Capture and disseminate best practices across the FIL
-
- Promote the use of data analytics, performance analysis tools, and digital technologies in coaching
 - Encourage pilot projects and testing of innovative training methodologies
 - Support the integration of technology-driven approaches into daily training environments

Strategic Priority

Place Athletes at the Centre



Main objectives

Place
athletes
at the centre
of the FIL
strategy



Core strategic approaches

**Strengthen athlete representation and influence
in FIL governance structures**

**Establish structured mechanisms to continuously
integrate athlete feedback into decision-making**



Key initiatives

- Ensure formal athlete representation in key FIL bodies and decision-making processes
 - Strengthen the role, mandate, and visibility of the FIL Athlete Commission
-
- Implement regular athlete consultation mechanisms with defined formats and frequency

Strategic Priority

Place Athletes at the Centre



Main objectives

Establish a comprehensive athlete support framework



Core strategic approaches

Continuously enhance athlete safety and safeguarding standards across all FIL activities

Ensure safe, high-quality training and competition environments across all levels of the sport

Integrate data and technology into athlete development, safety, and well-being systems

Develop an integrated athlete support system covering education, health, and career development



Key initiatives

- Continuously develop, update, and strengthen athlete safety and safeguarding policies in line with IOC and international standards
- Ensure safe competition and training environments across all events
- Regularly assess and improve safety and quality conditions across facilities and events
- Promote consistent implementation of safety and operational standards
- Implement performance analytics tools to support athletes and coaches
- Use data to monitor athlete development, workload, and well-being
- Develop structured athlete support programmes (education, dual career, and post-career transition)
- Develop partnerships with education, health, and career institutions
- Introduce regular monitoring of athlete well-being and satisfaction

Strategic Priority

Enhance Media, Visibility and Commercial Growth



Main objectives

Develop and implement a financially sustainable and integrated FIL marketing model

Core strategic approaches

Establish a unified and integrated media, marketing, and commercial strategy across all FIL activities

Strengthen FIL's digital and social media presence to increase reach, engagement, and content relevance

Develop a consistent FIL brand and storytelling approach across all channels

Leverage data, digital platforms, and innovative technologies to enhance content, reach, and engagement

Key initiatives

- Develop integrated advertising, sponsorship, and partnership models across all FIL platforms
 - Introduce new technologies to enhance content presentation
 - Develop and implement innovative content formats (e.g., POV cameras, immersive content)
-
- Develop and implement a structured digital content strategy across platforms
 - Increase the frequency and consistency of digital content delivery
 - Enhance audience engagement through interactive and platform-specific content formats
-
- Define and implement a unified storytelling concept across competitions and media channels
 - Strengthen athlete-driven content and behind-the-scenes narratives
 - Align branding and visual identity across all media outputs
-
- Introduce data-driven storytelling and enhanced broadcast formats
 - Use audience data and analytics to optimize content distribution and fan engagement
 - Develop digital platforms to strengthen direct engagement with global audiences

Strategic Priority

Enhance Media, Visibility and Commercial Growth



Main objectives

Modernise and centralise FIL TV production

Core strategic approaches

Establish FIL as the central coordinator and standard-setter for TV production and broadcast delivery

Introduce innovative broadcast technologies to enhance the viewing experience and production quality

Continuously refine event presentation formats to improve viewer experience and media value

Key initiatives

- Transfer and consolidate TV production leadership under FIL to ensure consistency and quality
 - Optimise production cost structures and develop cost-efficient production models
 - Develop and enhance FIL live streaming capabilities and platforms
-
- Implement advanced broadcast solutions (e.g., tracking, data overlays, immersive camera technologies)
 - Integrate real-time data and analytics into broadcast content
-
- Enhance content quality through integration of data, analytics, and enriched broadcast elements
 - Improve viewer experience through more dynamic and informative broadcast formats

Strategic Priority

Enhance Media, Visibility and Commercial Growth



Main objectives

Expand global media distribution and audience reach



Core strategic approaches

Expand media distribution by increasing geographical coverage

Strengthen partnerships with broadcasters, digital platforms, and media partners

Ensure financial sustainability of media activities through optimised rights, partnerships, and revenue models



Key initiatives

- Develop and implement international content distribution strategies across priority markets
- Expand partnerships with broadcasters and digital platforms to increase global reach
- Establish long-term strategic media partnerships in priority regions
- Attract new commercial partners and sponsors to support media growth
- Strengthen monetisation models across media channels (broadcast, digital, partnerships)

Strategic Priority

Strengthen FIL Governance and Financial Sustainability



Main objectives

Ensure a transparent, efficient, and accountable FIL governance structure



Core strategic approaches

Align governance with external legislative requirements

Strengthen governance effectiveness through streamlined structures and processes

Use data-driven decision-making and digital systems to improve governance, transparency, and efficiency



Key initiatives

- Adapt FIL Statutes to ensure full compliance with external legislative requirements
 - Strengthen the institutional positioning of FIL within the Olympic Movement
-
- Review and optimise governance structures and decision-making processes to increase speed, clarity, and accountability
 - Introduce performance evaluation mechanisms for governance bodies and commissions
-
- Establish a unified data infrastructure to support reporting, planning, and decision-making
 - Introduce data-based performance monitoring across strategic priorities and operations
 - Automate key administrative and financial processes to improve efficiency and reduce costs

Strategic Priority

Strengthen FIL Governance and Financial Sustainability



Main objectives

Strengthen financial governance and long-term sustainability



Core strategic approaches

Maintain structured multi-year financial planning

Ensure financial discipline, transparency, and accountability across all activities

Diversify and strengthen the revenue base to support long-term strategic objectives



Key initiatives

- Maintain and regularly update four-year (and eight-year) financial projections
 - Integrate financial planning with strategic priorities and operational plans
 - Introduce scenario-based financial planning (best / base / worst case)
 - Align investment planning with long-term strategic development goals
-
- Establish a transparent and standardised financial reporting and control framework
 - Strengthen internal control systems, including budgeting discipline and expenditure monitoring
 - Implement financial performance tracking linked to strategic objectives
-
- Develop a diversified and sustainable revenue model aligned with strategic priorities
 - Align commercial strategy with governance and financial planning principles

Strategic Priority

Strengthen FIL Governance and Financial Sustainability



Main objectives

Institutionalise ethics, compliance, and stakeholder governance standards

Core strategic approaches

Enforce high standards of ethics, integrity, and transparency

Strengthen compliance frameworks and risk management mechanisms

Key initiatives

- Extend the FIL Ethics Code with clear policies, procedures, and enforcement mechanisms
- Define and implement robust conflict-of-interest rules across all governance levels
- Establish an integrated compliance and risk management system aligned with IOC, WADA, and international standards
- Establish a structured risk management system (identification, assessment, mitigation, monitoring)
- Introduce regular compliance and risk reporting to governance bodies



Key progress indicators



Expand and Modernise Artificial Track Luge

- Increase in the number of nations competing
- Growth in event attendance on-site and digitally
- Increase in the number of medal-winning nations

Develop and Scale Alpine Luge

- Growth in the number of Alpine Luge events and participants
- Roll-out of the Alpine Luge concept in ski resorts (by 2027)
- Growth in Alpine Luge presence in core regions and new countries
- Growth in commercial partnerships and related revenue
- Growth in public awareness and audience reach (on-site and digital)

Strengthen National Federations

- Growth in the number of active and regularly competing National Federations
- Increase in the number of National Federations achieving top competition results
- Balanced geographical distribution of participating nations across regions
- Increase in the number of National Federations with structured development plans and governance standards in place
- Growth in participation in regional hub activities (training camps, joint programmes, shared infrastructure use)

Place Athletes at the Centre

- Increase in athlete satisfaction and perceived support (based on regular surveys)
- Reduction in the number and severity of safety-related incidents across FIL events
- Growth in participation in athlete support programmes (education, dual career, well-being)

Enhance Media, Visibility and Commercial Growth

- Growth in total audience reach across all media channels (broadcast and digital)
- Growth in digital engagement (views, interactions, watch time across platforms)
- Increase in the number of broadcast and media distribution partners across regions
- Growth in media-related commercial revenue (sponsorship, media rights, partnerships)

Strengthen FIL Governance and Financial Sustainability

- Approval of updated FIL Statutes and governance structure (by Congress) by 2030
- Growth in diversified and sustainable revenue streams supporting long-term financial stability
- Balanced annual budget position (revenues vs. expenditures)

Acknowledgements

The development of the FIL Strategy was initiated in the autumn of 2025, following a structured and inclusive strategic planning process. Building on the lessons of previous planning cycles, the strategy has been developed through close collaboration between the FIL leadership, expert working groups, and a broad range of stakeholders representing the global luge community. This collective effort has ensured that the document reflects diverse perspectives, shared ambitions, and a unified commitment to the future of the sport.

FIL expresses its sincere appreciation to the following individuals who have contributed their expertise, time, and commitment to the development of this Strategy:

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Together, we shape the future of luge



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VP Finance Report to 2026 Congress in Berchtesgaden/GER

It's once again my privilege to stand before you at our Congress and report on the FIL's finances for the concluded 2026 financial year and proposed budget for the current 2027 year.

2026 was a big year for the FIL, with the undoubted highlight being the very successful delivery of our luge competitions at the Olympic Winter Games. As already reported by others we have much to be proud of during the past season, including especially the OWG. Our challenge is to now monetise that success. The financial environment we are operating in is not getting any easier and as you will have already read in my reports, the next four years will continue to be challenging for us.

Today I will make some comments on the past financial year and importantly discuss the budget for the current year and our financial outlook for the next four years through to the 2030 Olympic Winter Games in the French Alps. At the conclusion of my report we'll hear from our Control Commission with their report on the past year.

Before I start I'd like to thank the FIL Office for the work they did immediately before and after 31 March.

This was the FIL Office in late March and early April.

The Congress is being held earlier than usual this year. This meant we had less time than we usually do after 31 March to complete the year end cut-off and the financial reports. Thanks for a great team effort.

At the Congress in Tampere/FIN you approved a budget that included expenditure of €7.3M and a Release from Reserves of €5.7M. By the time of the Executive Board meeting in September last year it was becoming evident that some areas of expenditure would exceed budget.

In accordance with the FIL Statutes the Executive Board agreed to increase budgeted expenditure to €7.8M, an increase of €480,000. This would increase the budgeted Release from Reserves to €6.2M.

The increases in the revised budget included increasing the Legal & Consulting budget by €230,000 to €250,000. This was due to legal matters regarding the Russian Luge Federation's participation in the OWG, potential liability issues with the reconstruction of the Igls track, tax matters and requirements to update and modernise our Statutes.

While much of the expected increase in expenditure has resulted, the FIL is waiting for CAS to award costs for the various cases it adjudicated on relating to the Russian Luge Federation's participation in the OWG. The FIL expects that costs will be forthcoming and a provision has been made for this. However it is not possible to accurately estimate the quantum of those costs. Such costs, should they be awarded, may impact our 2027 expenditure.

We increased the TV Production budget by €100,000 to €950,000. The organisers of the St Moritz World Cup had advised that they were unable to pay their full share of TV Production costs. Lengthy negotiations were unable to resolve the matter and rather than cancel the race the decision was made that the FIL would pay the shortfall.

We increased the Milano Cortina budget by €150,000 to €400,000. This included a €100,000 media strategy with planned measures for digital activation in the Olympic season with the goal of getting better marks in the IOC data collection. This was identified as a critical measure when considering future Games and our financial return from the Games. The increase also included €50,000 for other costs associated with the FIL's participation at OWG. Costs were continuing to increase and there remained much uncertainty regarding how many services would be provided by MC2026, including their cost, such as transport, parking and hospitality.

Disappointingly there was a significant transfer of costs to the FIL which we would have expected the games organiser to fund, and we are unable to recover these costs from MC2026 or the IOC.

The outcome for the 2026 year was that income exceeded budget by €300,000 and expenditure equalled the revised budget. The net result was that the Release from Reserves of €5.9M was €300,000 less than the Revised Budget

TV and Advertising revenue was up due to securing additional sponsorship and TV rights fees.

Investment income provided a higher return than budgeted. We budget investment returns conservatively due to the nature of the investment market. This past year the return was 2.5%.

I hope you noticed changes to the layout of the financial reports this year, including in particular the grouping of expenses. This was done to make the reports more meaningful and informative especially when it comes to making budget determinations. Of note is that 67% of our expenditure is on Artificial Track Sport. If we then add the 10% spent on Alpine Luge and 50% of Management costs (3 of our 6 FTEs work almost 100% directly on sport plus that cost includes our Commissions), around 85% of our total expenditure is directly related to delivering our sport.

Looking at our Top Ten expenses, not surprisingly expenses for Artificial Track Sport make up 7 of our top 10 expense items, €5.3M or 67% of our total expenses. The OWG expenses were "one-off" for the 2025/26 year and as already noted Professional Fees, and especially legal fees, became significant primarily due to the circumstances surrounding the participation of the Russian Luge Federation athletes at the 2026 OWG.

The budget variances are detailed in my written report and they include:

The FIL Office was €83,053 favourable as wages were less than budgeted along with some smaller items of expenditure.

Subsidies for Event Organisers was €54,660 favourable. The event organiser subsidy for St Moritz was reduced with the FIL covering the TV production costs along with reduced subsidies for some Continental Cup races.

TV Production was €199,582 unfavourable. The FIL paid all the costs for TV Production in St Moritz and the relocation of the Igls World Cup to Winterberg resulted in increased TV Production costs to the FIL.

Social Media was €57,839 unfavourable. As already noted the FIL undertook a more expansive social media strategy in the Olympic season with the goal of getting better marks in the IOC data collection for digital media, a critical measure when considering future Games and our financial return from the Games.

Development Program AT was €99,461 unfavourable. Variance due primarily to increased costs for FIL Trainers including fees, travel, rental vehicles and accommodation.

Strategy Plan Alpine Luge was €54,135 favourable. The full budget allocation wasn't needed.

The FIL had net assets of €8.4M at 31 March 2026 including financial assets of €7.3M. Both these numbers were down by approximately €3.5M from March last year. The €3.5M decrease is effectively the 2026 Release from Reserves of €5.9M less the €2.5M we received from the IOC in February 2026 being the first instalment of our revenue share from the 2026 OWG.

In my view we should be comfortable with the financial outcome for 2026 year given the cost pressures we have been under and the challenges we had with Milano Cortina 2026, including the cost for the matters that went to CAS.

Let's now move to the 2027 budget.

Since the Covid pandemic and the more recent acts of aggression, costs have significantly increased and have impacted on many of our activities by more than 30%. Also as our largest item of income, our funding from the IOC, is received in a weakened US dollar, it has less purchasing power than it has in the past.

As I reported at last year's Congress, unless the FIL can secure significantly more funding from the IOC or from TV & Sponsorship income, we must reduce our current level of expenditure or we will simply run out of money. Progress is being made to secure additional TV & Sponsorship income but there is still a lot of work to do, and we have not yet received any indication from the IOC as to what we will receive for our participation in the 2026 OWG. As we receive the IOC funding in US\$ and the US\$ is currently weak, even if we receive the same amount as we did for the Beijing OWG it will mean we have approximately 15% less to spend.

We concluded the 2026 year with approximately €7.5M in financial assets, including the €2.5M first payment from the IOC for the 2026 OWG. Assuming, and this is still a big assumption at this stage, we will receive at least the same total funding from IOC for

2026 as we did for 2022, with the weaker US dollar that will mean we will receive a further €14.5M to help fund us for the next four years.

With our existing financial assets of €7.5M and a further €14.5M from the IOC we would have a total of approximately €22M to get us through the next four years, including to cover ongoing inflation and retain some reserves. We used some of our Iron Reserve to fund our activities during the 2026 year which means that it has reduced from €7.1M at 31 March 2025 to €3.4M at 31 March 2026. It would be prudent if we could retain this reserve and with investment returns grow it for inflation over the next four years. Keeping reserves gives us some ability to respond to a future financial crisis, e.g. reduced IOC funding. But it does mean that we must limit our release from reserves over the next four years to approximately €18M, i.e. an average of €4.5M. over the four years. Over the last four years we have used an average of €5.7M from reserves.

The philosophy adopted for preparing this budget is that activities and expenditure that directly support the FIL's participation in the 2030 and 2034 Olympic Winter Games must be our highest priority. This includes the delivery of our World Cups and World Championships, and protecting the associated revenue that is contingent on those events taking place and being well marketed and promoted. Our next priority is to provide events that underpin and provide pathways to these flagship events, e.g. junior and youth races. Other priorities are requirements we have for engaging with the IOC and WOF, and our responsibilities to WADA, safe sport, good governance, legal compliance, financial accountability and audits, data protection etc.

With these priorities, their associated expenditure and our current level of income from the IOC, TV & sponsorships, we are unable to give activities such as NFs & Development Programs and Alpine Luge the same level of priority or funding as we have done in the past. This could change if additional revenue can be secured, including from these activities themselves, and especially if the funding that will be provided for these activities can leverage funding from other sources (e.g. NFs securing funding for their development programs).

The 2027 budget proposes income of €2.5M, expenses of €7M and a release from reserves of €4.5M. It means a reduction in our recent level of annual expenses of approximately €1M.

TV & Sponsorship Income is budgeted to increase by €800k from the 2026 budget. Of the increase, approximately €170,000 comes back into the budget for the AT World Championships which aren't held in the Olympic year. Work has been underway for some time to secure additional TV and Sponsorship income for the next four years, with already some positive results with new or potential new sponsors. With the significant increase in TV production costs over the last four years we also continue to seek increased revenue from TV rights. Of the budget, €1.3M remains to be reconfirmed or secured.

This shows the significant budget changes proposed and the overall reduction in expenses. Our spend on Artificial Track Sport reduces from 67% of expenses in 2026 to

64% in 2027. Our spend on Alpine Luge reduces from 10% to 6% while our overall spend on Sport reduces from 85% to 80% of expenditure.

The changes here from 2026 are that OWG drops out. NFs Support and Development Program are combined. Doping Control and Social Media get back into the Top Ten list. NFs Support and Development Program, along with Alpine Luge, drop down the ranking due to the proposed budget reductions.

The changes from the 2026 budget are detailed in my written report and they include:

Travel & Meetings incl. Presidium, Executive Board, Commissions & Congress will decrease by €82,000. One Presidium and Executive Board meeting will be held online and we will increasingly hold Commission meetings online rather than face to face. This will reduce travel, accommodation and meeting costs. It has been proposed to the Congress that every second Congress, i.e. the non-election and non-IRO Congresses, be held online in order to reduce costs.

Subsidies for Event Organisers will decrease by €190,000. The FIL will pay a greater share of TV production costs therefore event subsidies will be reduced.

Television Expenses including TV Production, Coordinator and Support Staff will increase by €358,000. The FIL will now pay all TV Production costs. The establishment of the Four-year FIL Calendar has enabled us to give some certainty to the production companies which has resulted in some savings, albeit in a market where costs continue to increase significantly. Work continues to refine and standardize TV production in order to control costs.

Prize Money AT will increase by €103,000 for the World Championships which were not held in the Olympic year.

NFs Support & Development Program AT will decrease by €483,000. Taken together, development and support initiatives to support NFs and athletes totalled €1M in the 2026 budget with €115,000 funded by the IOC through its Olympic Solidarity and Development programs.

The FIL's role in development has become too large, in effect as a surrogate for NFs, and is no longer affordable. This needs to change with NFs taking on a greater share of the development workload and cost.

Work is currently being undertaken to determine how best this reduced budget should be utilised to achieve the greatest benefit for the FIL and NFs. This includes reducing the scale and changing the nature of the FIL Group programs, refreshing and reducing the track voucher program, extending the partnership programs and reducing participation subsidies.

Alpine Luge will decrease by €302,000. Beginning with the 2024 year, over the last three years the FIL invested over €1.8M into Natural Track and the new Alpine Luge concept. Our current finances make that continued level of investment impossible. Following the

Congress work will be undertaken to refine the Alpine Luge strategy with a focus on securing new sources of funding.

Material risks to this budget, and our financial strategy for the next four years, are the need to secure a further €1.3M of TV & Sponsorship revenue and the uncertainty associated with the IOC funding (including the weakened US\$). Other risks to the budget include the CAS awards, inflation, travel cost increases and TV production cost increases.

Careful financial management is required to get the FIL through the next four years with some reserves intact. The development of the Four-Year FIL Calendar means that we can better estimate two of our larger cost items, Event Organiser Subsidies and TV Production costs for the next four years. Against this background we have prepared a budget for the new Olympiad, the four years 2027 to 2030. This confirms the fiscal rigour required over the next four years by clearly illustrating the financial parameters within which we must operate.

The Olympiad Budget continues the budget changes proposed for the 2027 year, reflects the Four-Year FIL Calendar and for routine items of expenditure includes annual inflation of 3%. The release from reserves over the Olympiad is projected to be 2027 - €4.5M, 2028 - €4.6M, 2029 - €5M and 2030 - €5M. With the level of income projected over this period and these drawdowns, we will have an estimated €2.9M in reserves on the eve of the Olympic Winter Games in February 2030.

Like the 2027 budget, the Olympiad Budget has the same material risks as the 2027 budget, i.e. the need to secure further TV & Sponsorship revenue, the uncertainty associated with the IOC funding and other risks including CAS costs, inflation, travel costs and TV production costs.

Developing this budget has been challenging and its implementation will mean the end of some good work and expenditure that has been undertaken by the FIL over many years. However some of that work and expenditure cannot be considered the “core business” of the FIL, which is providing international events.

Given the FIL’s current financial position this is a prudent budget for 2027. Budgeting for a greater level of expenditure, which would reduce the FIL’s reserves, has the risk of jeopardising our future.

Thank you and I’m happy to take questions.